



Uchelgais Gogledd Cymru
Ambition North Wales

North Wales Growth Deal Quarterly Performance Report 2024-25 Quarter 2 (July - September 2024)

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01 PORTFOLIO DIRECTOR SUMMARY

During the quarter we saw significant progress in the delivery of the Growth Deal projects, with a number of business cases approved by the Economic Ambition Board:

- Outline Business Case for the Cydnerth project;
- Outline Business Case for the Advanced Wireless project;
- Business Justification Case for the Centre for Environmental Biotechnology project;
- Business Justification Case for the LPWAN project;
- Full Business Case for the Tourism Talent Network project.

This sees the Centre for Environmental Biotechnology, LPWAN and Tourism Talent Network now mobilizing for delivery with arrangements ongoing for preparing to sign the Funding Agreements.

During the quarter we re-launched the tender for the Smart Local Energy Fund Advisor on Sell2Wales, significant interest was shown in the opportunity. The closing date for applications is in early October, where work to evaluate and appoint will start.

The Section 106 agreement for Former North Wales Hospital project was agreed by Denbighshire County Council planning committee in July subject to complying with pre commencement planning conditions.

Ambition North Wales are working in collaboration with Growing Mid Wales, to define priority locations across the regions which require improvements to 4G technology. Working in collaboration across regions in order to get the best outcome for our residents and ensure value for money. This request is the first phase for the Connected Key Sites and Corridors 4G project which aims to improve the availability of mobile voice and data services and full-fibre broadband services to key commercial sites across the region.

With the deadline for delivery of the Shared Prosperity Funded workstreams emerging during the next quarter, we are making great progress. Work is drawing to a close on supporting the region's local authorities to adopt asset agreements which will support the 4G project delivery. Great progress has been made on our Shared Prosperity Funded workstreams: 18 out of 20 SME's have received support to investigate options for adoption of advanced wireless technologies. The Smart Local Energy bid writing support has now closed for applications, a total of 17 organisations are currently being supported by our framework of providers.



Alwen Williams
Portfolio Director
Ambition North Wales

02 PORTFOLIO PERFORMANCE

Theme	RAG Status	Commentary
Portfolio Business Case		Work has been ongoing to update the Portfolio Business Case 2024, the update will be presented to the Economic Ambition Board for approval in November and subsequently submitted to Welsh Government and UK Government as part of the annual award of funding process.
Delivery Pipeline		The delivery pipeline is consistent with the 2023 Portfolio Business Case, with projects reporting against this timetable currently. The pipeline will be reviewed and updated as part of the 2024 Portfolio Business Case.
Governance		The Portfolio, Programme and Project Management Framework is now well established with the Portfolio Board and five Programme Boards operating effectively. A Conflicts of Interest procedure is in place across all Boards.
Assurance		The fourth annual Growth Deal assurance review (Programme Assurance Review) was completed in October 2023 with the report delivering an 'Amber-Red' confidence rating for the portfolio. A follow up Assurance of Action Plan (AAP) review took place in December 2023, with the report delivering an Amber Green confidence rating. The next review has been arranged for October 2024. The PMO commissioned an independent review of Governance and Assurance, a report consisting of 8 recommendations was received, the PMO are currently working through the recommendations.
Resource and Capacity		The Growth Deal Programme Manager left her role at the end of August, her replacement will commence in post on the 14 th of October 2024. Following approval by the Economic Ambition Board in March, fixed term contracts (not including staff funded by LEAP or SPF) have been extended to March 2026, reducing the risk of staff leaving in the short term.
Finance		A total of £6.34m Growth Deal funding has been spent to date. This included £2.15m on the Digital Signal Processing Centre, £2.75m on the Enterprise Engineering & Optics Centre and £1.44m to fund the revenue expenditure.
Investment		Securing the public and private sector investment required to deliver the Growth Deal remains a significant risk across the portfolio. The Economic Ambition Board approved the Investment Strategy during their meeting in March 2024.
Risk		Overall risk profile remains consistent with Quarter 1. Procurement of the support services framework (2023 PAR recommendation) is underway and due to complete in Nov 2024. A number of high residual risks remain which are being managed by the PMO including affordability, consenting, delay and investment.
Benefits Monitoring & Evaluation		Trainings have been held with Ambition North Wales and Project Sponsors in how to use the Benefits Reporting platform developed over the past year. Projects have all uploaded their indicators, and will start populating the platform over the coming weeks enabling the project, programme and portfolio teams to track progress towards spending objectives and benefits.
Emissions and Biodiversity		Phase 2 of the Emissions and Biodiversity Project has been launched in partnership with the Welsh Local Government Association (WLGA) with the aims of (1) streamlining the approach in line with local authority business case processes and (2) training over 75 project managers and decision-makers across Wales how to use the approach. A draft of the streamlined methodology is currently being reviewed by the PMO.
Communication and Engagement		Press releases on the approval of three business cases including Former North Wales Hospital, Centre for Environmental Biotechnology and LPWAN projects, along with press releases on three of the SPF funded workstreams were issued. Our social media channels covered promotion of tender opportunities, as well as details of our business survey focusing on social value. Our engagement and reach continued to grow on social media, with over 8,500 active website users.

03 DIGITAL PROGRAMME PERFORMANCE

Programme Aim

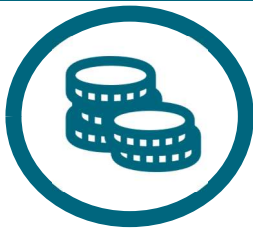
Deliver the step change in digital connectivity needed to ensure North Wales is able to satisfy user demand, maintain pace with the rest of the UK, unlock the potential of priority sectors and sites and underpin a flourishing innovation ecosystem.



Job Creation Target
380



GVA investment target
£158m



Total Investment
£41.7m

RAG Status	Programme Manager Commentary
	- Market engagement for the Connected Key Sites and Corridors '4G+' project started this quarter. Work is also drawing to a close on supporting the region's local authorities to assess the feasibility of adopting asset access agreements to support 4G delivery. - The Connected Campuses 'Advanced Wireless' Outline Business Case was approved by the Economic Ambition Board in September following the Board's approval of the LPWAN project's Business Justification Case in July.



Cllr. Mark Pritchard
Lead Member



David Fitzsimon
Senior Responsible
Owner



Stuart Whitfield
Programme
Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
to address (urgent action required)

O3 DIGITAL PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Digital Signal Processing Centre Bangor University	Project Implementation	Procurement for the third phase of equipment completed.	Submission of final business justification case for the third tranche of funding to purchase equipment.		Procurement for final phase of equipment is complete. Final Business Justification Case expected early October.
Connecting the Last Few % Ambition North Wales	Developing the Full Business Case	Initial outcome of UK Government's procurement for Project Gigabit was confirmed this quarter.	- Second of two contract call offs by UK Government is expected before end of 2024. - Shared Prosperity Fund 'Rural Digital Connectivity' support project to be completed.		UK Government investment in broadband in the region due to commence following current procurement for its 'cross regional' framework. Outcome of this will define premises for Growth Deal intervention;
Connected Key Sites and Corridors Ambition North Wales 4G+ - Full Fibre	- Developing the Full Business Case (4G+) - Developing the Outline Business Case (Full Fibre)	- Market engagement started for 4G+, due to close by mid November; - Outcome of first of two regional contract call offs by UK Government.	4G+ market engagement concludes and terms of funding schemes drafted; - Shared Prosperity Fund 'Access Agreements' work to be completed; - Second call off by UK Government for its cross regional framework for gigabit broadband.		4G+ project now working though market engagement and Full Business Case development with no major risks at present. - Full Fibre project will recommence following outcome of UK Government's final cross regional procurement for gigabit broadband.
Connected Campuses Ambition North Wales - Advanced Wireless - LPWAN	- Developing the Full Business Case (Advanced Wireless) - Project Implementation (LPWAN)	- LPWAN Business Justification Case approved by the Economic Ambition Board; - Advanced Wireless Outline Business Case approved by the Economic Ambition Board; - Shared Prosperity Fund project supporting SMEs investigate options for adoption of advanced wireless technologies currently at 18/20 of target with final consultations due in October.	- Procurement for LPWAN project to be completed and first delivery plans expected to be submitted to Ambition North Wales - Market engagement for Advanced Wireless project to begin and terms of grant scheme to be drafted		- LPWAN now moving into delivery - Advanced Wireless now developing Full Business Case

04 LOW CARBON ENERGY PROGRAMME PERFORMANCE

Programme Aim

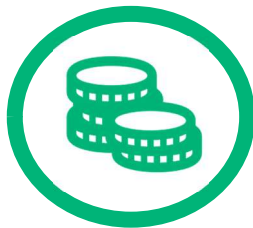
To unlock the economic benefits of transformational low carbon energy projects and position North Wales as a leading UK location for low carbon energy generation, innovation and supply chain investment.



Job Creation Target
980



GVA investment target
£530m



Total Investment
£668.5m

RAG Status	Programme Manager Commentary
Amber	• Cydnerth – Outline Business Case approved by Economic Ambition Board in July. UK Government announced in September the latest allocation round (AR6) of Contracts for Difference with a Morlais developer obtaining a further 10MW capacity, taking the overall commitment for the site to 38.4MW. • Holyhead Hydrogen Hub – significant progress made to strengthen the offtake position for Hydrogen with a Memorandum of Understanding in place with a commercial off-taker allowing the project to proceed to the next stages. • Smart Local Energy – The Fund Advisor procurement was successfully launched in September with significant interest shown in the opportunity on Sell2Wales.



Cllr Gary Pritchard
Lead Member



Dylan Williams
Senior Responsible
Owner



Elgan Roberts
Programme
Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
to address (urgent action required)

04 LOW CARBON ENERGY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Cydnherth (Morlais) Menter Môn	Developing the Full Business Case	- Outline Business Case approved; - Draft funding agreement shared; - Procurement commenced; - UK Gov announced the latest allocation round (AR6) of Contracts for Difference with a Morlais developer obtaining a further 10MW capacity, taking the overall commitment for the site to 38.4MW. - Welsh Government equity funding in place.	- Finalise costs with preferred suppliers; - Continue discussions with WEFO and Menter Môn Morlais Ltd to align agreements; - Prepare for FBC submission.		Project is amber whilst contractor procurement is ongoing.
NEW-H2 Ambition North Wales	Developing the Strategic Outline Business Case	- Project Manager appointed by the project Sponsor; - Further onboarding sessions held; - Feedback received on Memorandum of Understanding.	- Finalise Memorandum of Understanding with project sponsor. - Firm up business case development timetable. - Prepare SOC		Project is amber following slippage to the timescale over the summer whilst the new project lead was being recruited.
Egni Bangor University	Developing the Full Business Case	- RIBA Stage 3 signed-off; - Procurement plan signed-off; - Procurement commenced.	- Appoint contractor for next stage of procurement. - Continue development of the Full Business Case.		Project remains amber following slippage during RIBA stage 2. Broadly on track with no further slippage expected this quarter.
Smart Local Energy Ambition North Wales	Developing the Full Business Case	- Re-launched of the Fund Advisor tender; - Successfully issued a number of SPF funded bid-writing support grants.	- Appoint fund advisor; - Closure of SPF funded bid-writing support package; - Finalise investment strategy and draft Full Business Case.		Project remains amber whilst Fund Advisor procurement is ongoing.
Trawsfynydd Cwmni Egino	Developing the Strategic Outline Business Case	Ongoing discussions with a number of key stakeholders to consider potential options for Trawsfynydd Site.	No significant actions planned until decisions are made by Great British Nuclear (GBN) and UK Government on technology selection and site selection.		No Change; Trawsfynydd not likely to be selected in the first tranche of new nuclear developments. Waiting for confirmation from UK Government.

04 LOW CARBON ENERGY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Deeside Anaerobic Digestion Plant The Circular Economy Developments	Developing the Full Business Case	Project sponsor has in discussion with private sector funder regarding project funding options.	Project sponsor to confirm whether GD funding is still required.		Risk rating remains red whilst project funding is being confirmed..
Holyhead Hydrogen Hub Menter Môn	Developing the Outline Business Case	Project has signed an MoU for an expected 50% offtake with potential to rise to 100%. Project also has additional strong leads in progress for remaining 50% or that could support demand to increase scope to 10MW.	- Further the discussions with Welsh Government and DESNZ to explore opportunities to secure offtake agreements from the public sector; - Firm up business case development timetable now there is more certainty on offtake.		RAG status is now amber as offtake position has improved significantly.

05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Programme Aim

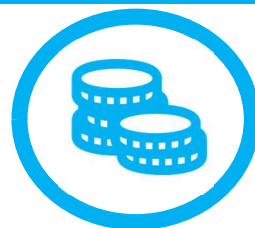
To address the shortage of suitable land and properties for business growth and to bring forward sites for housing development. To deliver improvements that stimulate investment in sites and premises in the Port of Holyhead and the wider region. Enables other programmes by ensuring the right land and property infrastructure is available.



Job Creation Target
2280



GVA investment target
£129bn



Total Investment
£355.4m

RAG Status	Programme Manager Commentary
	• Warren Hall, Broughton – Welsh Government consultants are progressing with their review of the project site’s ability to meet the Hawarden airfield safety case. • Western Gateway, Wrexham –Wrexham County Borough Council have appointed WSP to undertake a Welsh Transport Appraisal Guidance (WelTAG) Lite assessment. WSP have commenced collating baseline evidence and agreeing assumptions that can be used in their assessment model. • Former North Wales Hospital, Denbigh – The S106 agreement was agreed by Denbighshire County Council planning committee in July subject to complying with pre commencement planning conditions and the agreement of the S106 agreement. Discussions on the funding agreement with Jones Bros are progressing well. • Holyhead Gateway – Stena Line Ports Limited requested additional time to complete their related commercial discussions with the off shore energy sector. There was no allocation under Round 6 of the Contracts for Difference for wind energy projects in the Irish Sea and the PMO have interpreted this as placing a hold on the project for at least 12 months. • Parc Bryn Cegin, Bangor – The Project had a Gateway 2 Review in September and received an Amber Delivery Confidence Assessment. The PMO will take forward the recommendations with Welsh Government and the professional team. • Kinmel Studios – Meetings between Conwy Council Borough Council, Ambition North Wales, Roger Morris and a Film Production Company have commenced on a monthly basis to assess the potential for the project to continue with a new main sponsor. • Wrexham Gateway –Wrexham County Borough Council are now to develop the Outline Business Case and outline planning application. Good progress is being made on land assembly.

05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Western Gateway, Wrexham Wrexham County Borough Council	Developing the Outline Business Case	- Wrexham County Borough Council procured WSP to provide a WelTAG Lite assessment; - Regular meetings have commenced with the consultant with stakeholders including the PMO.	WelTAG Lite assessment to continue with a report to be issued in Q4 2024/25.		The project risk rating revised to amber following the Minister for North Wales and Transport indicating Welsh Government could review the Road Review recommendations for future Highway Capital Projects.
Warren Hall, Broughton Welsh Government / Ambition North Wales	Developing the Outline Business Case	Welsh Government's consultants are progressing with their compliance tests for the airfield safety case on the project site.	Welsh Government consultant's report on the site's ability to meet the airfield safety case to be completed and Report findings to be shared with Airbus UK.		Project risk rating remains at amber as revising the airfield safety case is still to be fully assessed and agreed by Airbus UK.
Former North Wales Hospital, Denbighshire Jones Bros (Ruthin) Limited / Denbighshire County Council	The Full Business Case is approved, and the Project is moving towards implementation.	- Levelling Up funding Round 3 memorandum of understanding completed by the Council and returned to UK Government but progress delayed due to General Election and change of Government. - S106 agreement approved by Planning Committee but slow progress since July.	- The Subsidy Support referral to the Competition and Markets Authority to be registered on the Authority website; - Complete the funding agreement with Jones Bros; - S106 approved by Denbighshire County Council; - UK Government decision on Levelling Up Funding; - Commencement of Phase 1 anticipated for Q1 2025.		Green risk rating retained for the project
Parc Bryn Cegin, Bangor Welsh Government / Ambition North Wales	Developing the Outline Business Case	- Gateway 2 Review reported an Amber confidence assessment. - SP Projects completed a final budget estimate in August. - Outline Business Case and ancillary documents are ongoing.	- Complete the Outline Business Case and commence approvals process. - Pre application planning discussions to commence. - Agree Joint Venture Agreement - Implement Gateway 2 recommendations.		Green risk rating retained for the project as project is on track to present Outline Business Case to the Economic Ambition Board in late 2024

05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Holyhead Gateway Stena Line Ports Limited	Developing the Outline Business Case	- Stena have asked to pause the project development pending the outcome of their commercial negotiations with the offshore energy sector. - No allocation for offshore wind energy projects in the Irish Sea in Round 6 for the Contracts for Difference. - Delay of at least 12 months to the Project as a result of the above. This interpretation is confirmed by Stena who have also indicated that discussions with the Offshore Energy Sector are still ongoing.	Ongoing dialogue with Stena as regards discussions with Offshore Wind developers to assess progress.		Risk rating moved to red as negotiations with end user of new port areas to be completed prior to proceeding..
Kinmel Studios	The Project is under review	Discussions with the former Managing Director to see if there is a new funder for the project are ongoing.	- Revised proposals to be tabled for consideration by the end of 2024. - PMO to make own investigations regarding demand and supply of studio space within the UK.		Risk rating remains red pending further information..
Wrexham Gateway Wrexham County Borough Council	Developing the Outline Business Case	- Consultancy Team appointed to develop Outline Planning Application. - Positive progress with land assembly by the Council.	- Development of the Outline Business Case and Planning Application by the Council to commence. - Completion of Agreement for UK Government relocation of Civil Service employment to Wrexham.		Risk rating as green given project is progressing to next stage.



Cllr Jason McLellan
Lead Member



Andrew Farrow
Senior Responsible
Owner



David Mathews
Programme
Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
to address (urgent action required)

06 AGRI-FOOD AND TOURISM PROGRAMME PERFORMANCE

Programme Aim

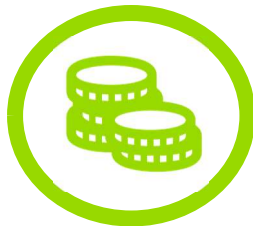
The Agri-food and Tourism Programme will optimise employment and training opportunities in North Wales by providing support facilities to ensure that the region has the skills needed to excel and become world leading. The Programme will also ensure prosperity through sustainably maximising our environment and landscape.



Job Creation Target
380



GVA investment target
£281m



Total Investment
£41.3m

RAG Status	Programme Manager Commentary
Amber	• The Responsible Adventure project have continued developing their Outline Business Case through site visits with stakeholders and preparing their pre-planning applications . • The Tourism Talent Network’s Full Business Case was approved by the Economic Ambition Board on 20th September 2024. The project team continue to work on the rebranding exercise and a student engagement project funded by the Shared Prosperity Fund .The selection of the final project spoke is nearing its final stage. • The Glynllifon Rural Economy Hub continue to consider options for the project following feedback on their environmental surveys.



Cllr Charlie McCoubrey
Lead Member



Sioned Williams
Senior Responsible
Owner



Vacant Post
Programme Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
to address (urgent action required)

06 AGRI-FOOD AND TOURISM PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Glynllifon Rural Economy Hub Grŵp Llandrillo Menai	Developing the Full Business Case	- Following feedback from Natural Resources Wales and Cyngor Gwynedd, it was decided not to pursue a full planning application for the current project; - The project team are working on re-scoping the project.	No significant actions planned until decisions are made by Grŵp Llandrillo Menai on project scope.		Rating remains red due to project delays and likely re-scoping of the project.
Tourism Talent Network Grŵp Llandrillo Menai	Project Implementation	- Full Business case approved by the Economic Ambition Board; - Final Spoke selection process ongoing; - Finalise the Full Business Case and submit to the Portfolio Management Office for approval; - Discussions ongoing with stakeholders regarding project rebrand,; - Ongoing work on emissions and biodiversity assessments, funding agreement and operational planning.	- Funding agreement to be signed; - Finalise documentation as agreed at the Economic Ambition Board; - Commence construction; - Complete Final Spoke selection		Full Business Case approved in September 2024.
Responsible Adventure Zip World	Developing the Outline Business Case	- Stakeholders engaged through two further Better Business Case workshops for the Commercial, financial and management cases, considering the visitor attractions and transport aspects of the project. - Development of the Outline Business Case. Management case submitted to the PMO for review.	- Prepare Outline Business Case and approvals process; - Gateway 2 Review; - Submit relevant pre-planning applications; - Project to present a change request to the Portfolio Board		- Outline Business Case being prepared. - Project to present a change request to the Portfolio Board, increased risk to the project. - Gateway 2 Review for the project

07 INNOVATION IN HIGH VALUE MANUFACTURING PROGRAMME PERFORMANCE

Programme Aim

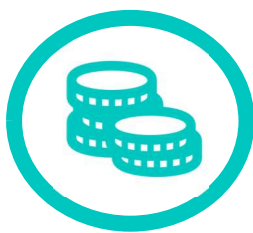
To consolidate North Wales position as a powerful and innovative high value manufacturing cluster, building on existing specialisms and leading expertise to create a higher value, more diverse economic base that supports the transition to a low carbon economy.



Job Creation Target
180



GVA investment target
£114m



Total Investment
£39.5m

RAG Status	Programme Manager Commentary
Yellow	- Construction of the Enterprise Engineering and Optics Centre is progressing well. Further procurement for the project (Optic refurbishment, project equipment, hydrogen element) has been launched. The project is currently developing their Business Justification cases. - The Business Justification Case for the Centre for Environmental Biotechnology was approved by the Economic Ambition Board in July 2024. The project is now working towards signing the Grant Funding Agreement.



Cllr Dyfrig Siencyn
Lead Member



Tony Ward
Senior Responsible
Owner



Vacant post
Programme
Manager



Delivering to Plan with only minor issues to address
(no action required)



Delivery behind schedule and /moderate issues to address
(management action in place)



Delivery significantly behind schedule and/or significant issues
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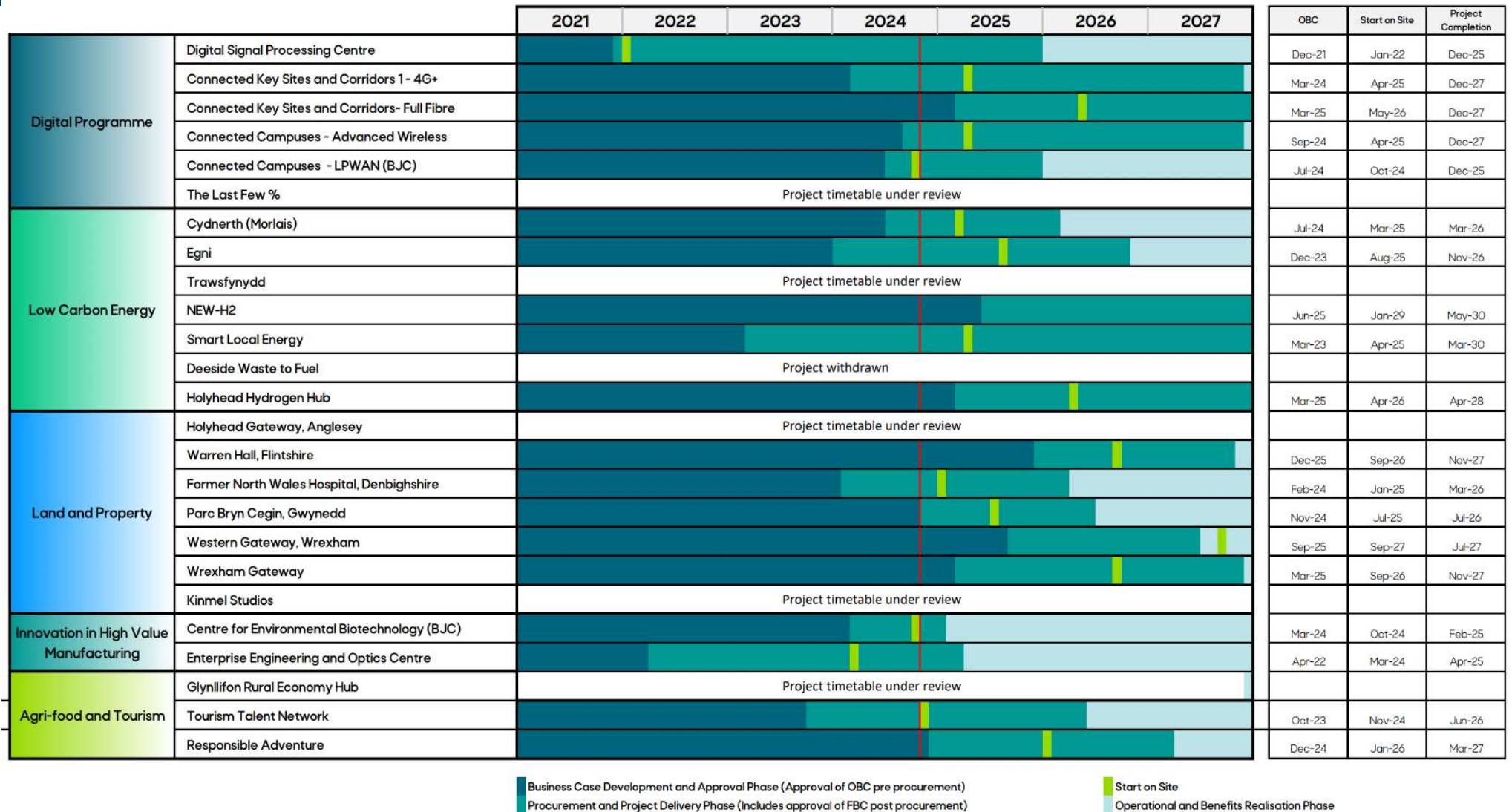
07 INNOVATION IN HIGH VALUE MANUFACTURING PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Enterprise Engineering and Optics Centre Wrexham University	Project Implementation	- Engagement with potential Hydrogen supplier. Some building adjustments and pipework required but this has been incorporated into the design where possible. - OpTIC tender released to the market. - Preparation of equipment specifications to go out to tender. - Development of the Business Justification Cases.	- Confirmation on OpTIC tender returns. - Preparation of tender packs for the remaining equipment. - Timing for Business Justification Case approval process to be developed. - Progress Plas Coch build as planned.		Project on track
Centre for Environmental Biotechnology Bangor University	Project Implementation	- North Wales Economic Ambition Board Approved the Business Justification case on 19th July. - Press release on the approval of the business case. - Funding agreement finalised.	- Complete and sign the Funding Agreement. - Contract to be awarded to supplier for refurbishment works - subject to funding agreement being signed. - Work on structure and arrangements for handover to business as usual - Sign funding agreement		Rating Green following approval of the Business Justification Case and no additional delays. .

08 PROJECT PROGRESS TRACKER

Project		Consenting Stage				Stage 1	Stage 2	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7	Stage 8
		Pre-application stage	Outline planning / Consent	Full planning / Consent	Conditions discharged	Determine the Project context	Preparing the Strategic Outline Case	Preparing the Outline Business Case	Approval of the Outline Business Case	Preparing the Full Business Case	Approval of the Full Business Case	Project implementation and monitoring	Project Evaluation
Digital Signal Processing Centre		No planning required				✓	✓	✓	✓	✓	✓	🕒	
Connected Key Sites and Corridors	4G+	Consenting requirements TBC				✓	✓	✓	✓	🕒			
	Full Fibre	Consenting requirements TBC				✓	✓	🕒					
Connected Campuses	LPWAN	Consenting requirements TBC				✓	✓	✓	✓	✓	✓	🕒	
	Advanced Wireless	Consenting requirements TBC				✓	✓	✓	✓	🕒			
Last Few %		Consenting requirements TBC				✓	✓	✓	✓	🕒			
Cydnerth (Morlais)		✓	✓	✓	🕒	✓	✓	✓	✓	🕒			
Trawsfynydd Power Station		Consenting requirements TBC				✓	🕒						
Egni		✓	✓	🕒		✓	✓	✓	✓	🕒			
Smart Local Energy		Consenting requirements TBC				✓	✓	✓	✓	🕒			
NEW-H2		Consenting requirements TBC				✓	🕒						
Deeside Waste to Fuel		✓	✓	✓	🕒	✓	✓	✓	✓	🕒			
Holyhead Hydrogen Hub		✓	✓	🕒		✓	✓	🕒					
Holyhead Gateway		✓	✓	✓	🕒	✓	✓	🕒					
Former North Wales Hospital		✓	✓	✓	🕒	✓	✓	✓	✓	✓	✓	🕒	
Western Gateway, Wrexham		🕒				✓	✓	🕒					
Warren Hall, Broughton		🕒				✓	✓	🕒					
Parc Bryn Cegin, Bangor		🕒				✓	✓	🕒					
Kinmel Studios		🕒				Project under review							
Wrexham Gateway		🕒				✓	✓	🕒					
Glynllifon Rural Economy Hub		🕒				✓	✓	✓	✓	🕒			
Tourism Talent Network		✓	✓			✓	✓	✓	✓	✓	✓	🕒	
Responsible Adventure		🕒				✓	✓	🕒					
Centre for Environmental Biotechnology		✓	✓	✓		✓	✓	✓	✓	✓	✓	🕒	
Enterprise Engineering and Optics		✓	✓	✓	🕒	✓	✓	✓	✓	✓	✓	🕒	

09 GROWTH DEAL PROJECT DELIVERY PIPELINE



10 OBJECTIVE TRACKER - OVERVIEW OF DELIVERY

			Portfolio Business Case 2023 Targets			Approved Project Business Case Targets				Difference		
			GVA (EM)	Jobs Created	(EM) Total Investment*	OBC/ FBC*	GVA (EM)	Jobs Created	(EM) Total Investment*	GVA (EM)	Jobs Created	(EM) Total Investment*
Digital	Digital Signal Processing Centre (DSP)		10	35	2.96	FBC	12	33	3.0	+2	-2	+0.04
	Connecting the last few %		10	135	4.17	OBC	15	130	4.0	+5	-5	-0.17
	Connected Key Sites and Corridors	4G+	50	115	9.40	OBC	9	TBC at FBC	8.5	n/a	n/a	n/a
		Fibre				n/a	n/a	n/a	n/a	n/a	n/a	
	Connected Campuses	LPWAN	30	0	20.68	BJC	tbc	20	1	+11	+150	+0.32
		Advanced Wireless				OBC	41	130	20			
Low Carbon Energy	Cydnerth (Morlais)		30	100	8.87	OBC	72	230	13.87	+42	+130	+5
	NEW-H2		35	90	28.42	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Egni		30	50	8.00	OBC	19	49	10.0	-11	-1	+2
	Smart Local Energy		130	230	102.00	OBC	122	174	106.0	-8	-56	+4
	Trawsfynydd		70	505	244.12	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Holyhead Hydrogen Hub		20	20	28.77	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Deeside Anaerobic Digestion Plant		20	40	63.28	OBC	34	65	60.0	+14	+25	+1.72
Land and Property	Western Gateway, Wrexham		120	360	43.36	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Warren Hall, Broughton		120	445	69.76	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Former North Wales Hospital, Denbigh		10	50	99.94	FBC	35	70	107.0	+25	+20	+7.06
	Parc Bryn Cegin, Bangor		20	50	5.91	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Holyhead Gateway		370	925	181.44	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Wrexham Gateway		10	150	14.37	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Kinmel Studios		50	200	32.00	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Agrifood and Tourism	Glynllifon Rural Economy Hub		30	95	16.79	OBC	45	96	13	+15	+1	-3.79
	Tourism Talent Network		10	5	12.94	FBC	35.3	68	19	+25.3	+63	+6.06
	Responsible Adventure		20	175	12.40	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre		30	60	16.42	FBC	70	70	18.12	+40	+10	+1.7
	Centre for Environmental Biotechnology		30	90	3.50	BJC	15	65	3.46	-15	-25	-0.04
Growth Deal Portfolio Total			Targets			8 OBC 6 FBC	Approved			Difference (Approved v Target)		
			1,255	3,925	1,029		524.3	1200	386.95	-730.7	-2,725	-642.05

* Total investment shown here includes Portfolio Management Office costs

** OBC – Outline Business Case, FBC – Full Business Case

11 GROWTH DEAL GRANT EXPENDITURE PROFILE

Programme	Project	Project Sponsor	2021/22 (£m)	2022/23 (£m)	2023/24 (£m)	2024/25 (£m)	2025/26 (£m)	2026/27 (£m)	2027/28 (£m)	2028/29 (£m)	2029/30 (£m)	2030/31 (£m)	2031/32 (£m)	2032/33 (£m)	2033/34 (£m)	2034/35 (£m)	Total (£m)
Digital	Digital Signal Processing Centre (DSP)	Bangor University	0.12	1.66	0.37	0.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.96
Digital	Connected Key Sites and Corridors	NWEAB	0.00	0.00	0.00	0.00	0.50	4.00	2.00	2.37	0.00	0.00	0.00	0.00	0.00	0.00	8.87
Digital	Connected Campus	NWEAB	0.00	0.00	0.00	0.00	0.94	10.10	4.93	4.71	0.00	0.00	0.00	0.00	0.00	0.00	20.68
Digital	Connecting the last few percent	NWEAB	0.00	0.00	0.00	0.00	0.00	2.32	1.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.17
Low carbon energy	Cydnherth (Morlais)	Menter Môn	0.00	0.00	0.00	0.00	3.33	4.44	1.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.87
Low carbon energy	Egni (Low Carbon Energy Centre of Excellence)	Bangor University	0.00	0.00	0.00	0.00	1.97	1.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.94
Low carbon energy	Trawsfynydd Power Station	Cwmni Eginio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.50	2.50	5.00	5.70	5.00	0.00	19.70
Low carbon energy	Hydrogen Hub and Transport Decarbonisation	NWEAB	0.00	0.00	0.00	0.00	0.00	0.00	5.61	5.62	0.00	0.00	0.00	0.00	0.00	0.00	11.23
Low carbon energy	Smart Local Energy	NWEAB	0.00	0.00	0.00	0.75	3.00	9.25	9.25	2.38	0.00	0.00	0.00	0.00	0.00	0.00	24.63
Low carbon energy	Deeside Waste to Fuel*	The Circular Economy Ltd	0.00	0.00	0.00	3.20	3.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.40
Low carbon energy	Holyhead Hydrogen Hub*	Menter Môn	0.00	0.00	0.00	0.00	1.90	1.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.80
Land and property	Holyhead Gateway	Stena Line	0.00	0.00	0.00	7.64	17.00	9.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	34.47
Land and property	Warren Hall Strategic Site	NWEAB	0.00	0.00	0.00	0.00	0.00	7.38	7.39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14.77
Land and property	Former North Wales Hospital, Denbigh	NWEAB	0.00	0.00	0.00	3.90	3.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.94
Land and property	Parc Bryn Cegin Strategic Site	NWEAB	0.00	0.00	0.00	0.00	5.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.91
Land and property	Western Gateway, Wrexham	NWEAB	0.00	0.00	0.00	0.00	0.00	0.00	4.48	4.48	0.00	0.00	0.00	0.00	0.00	0.00	8.96
Land and property	Kinmel Studios*	Stage Fifty	0.00	0.00	0.00	0.00	0.00	3.40	3.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.80
Land and property	Wrexham Gateway*	Wrexham County Borough Council	0.00	0.00	0.00	0.00	0.00	2.79	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.79
Innovation in High Value Manufacturing	Centre of Environmental Biotechnology (CEB)	Bangor University	0.00	0.00	0.00	0.00	2.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.96
Innovation in High Value Manufacturing	Enterprise Engineering & Optics Centre	Glyndŵr University	0.00	0.00	0.75	6.52	4.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.55
Agri-food and tourism	Glynlifon Rural Economy Hub	Gŵp Llandrillo Menai	0.00	0.00	0.00	0.00	7.20	4.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.82
Agri-food and tourism	Tourism Talent Network	Gŵp Llandrillo Menai	0.00	0.00	0.00	0.00	0.00	2.13	2.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.43
Agri-food and tourism	Responsible Adventure*	Zip World	0.00	0.00	0.00	0.00	2.30	3.70	0.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.20
2.15% to fund the NWEAB's revenue budget			0.22	0.28	0.56	1.10	1.15	0.82	0.30	0.15	0.15	0.10	0.10	0.10	0.07	0.05	5.15
Portfolio Total			0.34	1.94	1.68	23.92	58.68	68.65	44.81	19.71	1.65	2.60	5.10	5.80	5.07	0.05	240.00

*Replacement projects

2021/22, 2022/23 and 2023/24 is actual expenditure. Remaining profile is as forecast in the 2024/25 Capital Budget.
Capital Profile will be updated as part of the 2024 Portfolio Business Case.

12 GROWTH DEAL PROJECTS: CAPITAL FUNDING ALLOCATION PROFILE

Programme	Project	Project Sponsor	Profile 24/25 (£m)	Actual YTD (£m)	Variance (£m)*	Rationale
Digital	Digital Signal Processing Centre	Bangor University	0.81	0.00	-0.81	The next claim is scheduled by the end of the financial year.
	Connecting the Last Few %	Ambition North Wales	0.00	0.00	0.00	
	Connected Key Sites and Corridors	Ambition North Wales	0.00	0.00	0.00	
	Connected Campuses	Ambition North Wales	0.00	0.00	0.00	
Low Carbon Energy	Cydnerth (Morlais)	Menter Môn	0.00	0.00	0.00	No Full Business Cases have been approved. Expenditure expected in second half of the year following Full Business Case approvals.
	NEW-H2	Ambition North Wales	0.00	0.00	0.00	
	Egni	Bangor University	0.00	0.00	0.00	
	Smart Local Energy	Ambition North Wales	0.75	0.00	-0.75	
	Trawsfynydd Power Station	Cwmni Egino	0.00	0.00	0.00	
	Deeside Waste to Fuel	The Circular Economy Development	3.20	0.00	-3.20	
	Holyhead Hydrogen Hub	Menter Môn	0.00	0.00	0.00	
Land and Property	Western Gateway, Wrexham	Ambition North Wales	0.00	0.00	0.00	Funding Agreement for the Former North Wales Hospital Project is currently being finalised, with a financial claim due to follow early on in the project. Expenditure on Holyhead Gateway in 2024-25 at risk due to current project delays.
	Warren Hall, Broughton	Ambition North Wales	0.00	0.00	0.00	
	Former North Wales Hospital, Denbigh	Ambition North Wales	3.90	0.00	-3.90	
	Parc Bryn Cegin, Bangor	Ambition North Wales	0.00	0.00	0.00	
	Holyhead Gateway	Stena line	7.64	0.00	-7.64	
	Kinmel Studios		0.00	0.00	0.00	
	Wrexham Gateway	Wrexham County Borough Council	0.00	0.00	0.00	
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	0.00	0.00	0.00	No Full Business Cases have been approved. Expenditure expected in 2024-25 ahead of schedule for Tourism Talent Network.
	Tourism Talent Network	Grŵp Llandrillo Menai	0.00	0.00	0.00	
	Responsible Adventure	Zip World	0.00	0.00	0.00	
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	Glyndwr University	6.52	2	-4.52	Second claim for the EEOC has been paid. Third claim is due in Q3 2024-25. Expenditure expected in 2024-25 for Centre for Environmental Biotechnology
	Centre for Environmental Biotechnology	Bangor University	0.00	0.00	0.00	
Portfolio Management Office Costs			1.1	0.38	-0.72	
Total			23.92	2.38	-21.54	

APPENDIX A - GROWTH DEAL PROJECTS SUMMARY

	Project	Sponsor	Summary
Digital	Digital Signal Processing Centre (DSP)	Bangor University	The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment.
	The last few %	Ambition North Wales	This project targets universal superfast coverage across North Wales, which have yet to be served by other means and cannot obtain speeds of at least 30Mbps (download).
	Connected Key Sites and Corridors	Ambition North Wales	This project aims to enhance the reliability and quality of mobile services on the main roads and rail routes in North Wales, enabling full-fibre services to key commercial sites across the region. Focussing on developing fibreoptic networks, which are essential for delivering 4G, 5G and gigabit capable broadband.
	Connected Campuses	Ambition North Wales	The project will accelerate the development of a range of digital connectivity options with a current focus at 18 key regional economic sites.
Low Carbon Energy	Cydnherth (Morlais)	Menter Môn	Investing in infrastructure to connect to the National Grid network and monitor marine environmental effects. This will enable an increase in the deployment of turbines by tidal developers and the generation of renewable energy.
	NEW H2	Ambition North Wales	Support delivery of a demonstrator project involving the production of green hydrogen from low carbon energy sources and its use within regional transport networks.
	Egni (Low Carbon Energy Centre of Excellence)	Bangor University	Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales.
	Smart Local Energy	Ambition North Wales	To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions.
	Trawsfynydd	Cwmni Eginio	The site is uniquely placed for a 'First of A Kind' deployment of a Small Modular Reactor (SMR) or Advanced Modular Reactor (AMR). Alongside the public and private sector, the Growth Deal will contribute funding towards enabling infrastructure for this development.
	Deeside Waste to Fuel	The Circular Economy Ltd	Creation of a facility to convert 182,000 tonnes per year of commercial food waste destined for landfill/incineration into green bio-methane, power, and fertiliser.
	Holyhead Hydrogen Hub	Menter Môn	This project will build a green hydrogen production facility at Parc Cybi, Holyhead, producing around 2000+kg/day of green hydrogen, supplying road, maritime and rail transport customers across North Wales.
Land and Property	Western Gateway, Wrexham	Ambition North Wales	Delivery of primary services to enable the site to be brought to the market for sale and development.
	Warren Hall, Broughton	Ambition North Wales	Delivery of primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector.
	Parc Bryn Cegin, Bangor	Ambition North Wales	Provide industrial floor space to meet known demand for units.
	Former North Wales Hospital, Denbigh	Ambition North Wales	The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services to bring forward a mixed-use commercial and residential development
	Holyhead Gateway	Stena Line	Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects.
	Wrexham Gateway	Wrexham County Borough Council	This project is a sustainable development of a vibrant regenerated area, creating a focal point to support business investment and a multi-modal transportation hub with links to active travel.
	Kinmel Studios		This project will design, build and operate film and television studios at Tir Llwyd Enterprise Park along with a training academy and incubator units.
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector.
	Tourism Talent Network	Grŵp Llandrillo Menai	Future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region.
	Responsible Adventure	Zip World	A multi-element project as part of a sustainable and eco-tourism package including a new sustainable Cable Car, Slate Explorer including visitor viewing platform and an eBus Network.
Innovation in High Value Manufacturing	Centre for Environmental Biotechnology (CEB)	Bangor University	The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales.
	Enterprise Engineering & Optics Centre	Wrexham University	The Enterprise Engineering & Optics Centre will provide facilities targeted to boost high-level skills development for the region and enable Small and medium-sized enterprises (SMEs) and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development in optics, composites and hydrogen fuel cells.